[Your Name] [Your Address] [City, State, Zip Code] [Email Address] [Phone Number] [Date] [Recipient's Name] [Recipient's Title] [Organization Name] [Organization Address] [City, State, Zip Code] Dear [Recipient's Name], I am writing to provide a reference for [Applicant's Name] who is applying for a position with [Organization Name]. I have had the pleasure of working with [Applicant's Name] for [duration] at [Company/Institution Name], where [he/she/they] served as [Applicant's Position]. Throughout [his/her/their] time with us, [Applicant's Name] demonstrated exceptional [skills/qualities relevant to the position] that I believe make [him/her/them] a strong candidate for the role at OHIP. Some of [his/her/their] key contributions included: 1. **[Specific Contribution/Project/Skill]**: Briefly describe an example that showcases the applicant's abilities. 2. **[Specific Contribution/Project/Skill]**: Briefly describe another relevant example. 3. **[Specific Contribution/Project/Skill]**: Briefly describe any additional relevant example. [Applicant's Name] has consistently displayed [qualities such as professionalism, dedication, teamwork, communication skills, etc.]. [He/She/They] approaches challenges with a positive attitude and has a genuine commitment to [patient care, teamwork, improving processes, etc.]. I have no doubt that [Applicant's Name] will be a valuable addition to your team at OHIP. I wholeheartedly recommend [him/her/them] for this position and am confident that [his/her/their] skills and work ethic will greatly benefit your organization. Please feel free to contact me at [your phone number] or [your email address] if you require any further information or specific examples of [Applicant's Name]'s work. Sincerely, [Your Name] [Your Position] [Your Company/Organization]